

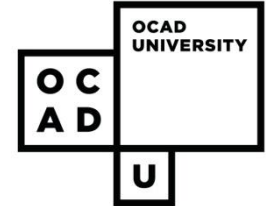
Taking Ontario Mobile

<http://www.takingontariomobile.ca/>

Research-based recommendations for how mobile technologies are part of the financially responsible solution to providing better access to services for Ontarians



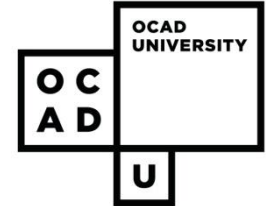
Mobility is Transformative



- Mobility is about the **individual**, not the device.
- Ontarians require and desire ubiquitous **connectivity**, **personalized** and **context-aware** services and content that link them to their daily activities and interests, **regardless of time and place**.

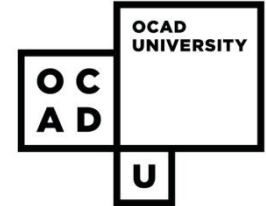


T.O.M. Research Initiative



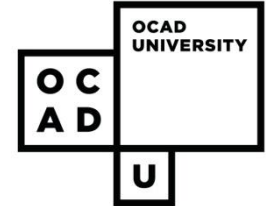
- Independent **third party report** led by OCAD University with MEIC - cross-sectoral, multi-institution partnership
- **Design** and **strategic foresight** fundamental to mobile success.
- MEIC, U. Guelph, Ryerson U., UT, York U, TRRA, Copernicus Consulting, industry researchers.
- Analysis of challenges, opportunities, barriers and best practices in **five priority sectors**: Learning, Health, Government Services, Entertainment, Commerce.
- Blueprint for establishing Ontario as a **leading mobile jurisdiction**, building on existing foundation.
- 'Mobile Ontario' **policy** framework: industry, academia, health care, government.

T.O.M.: Methodology



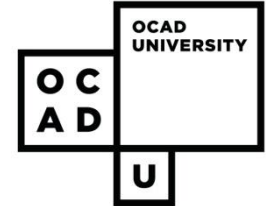
- **Primary** and **secondary** research – comprehensive literature reviews
- Jurisdictional comparison
- Expert round tables – government and industry
- Survey of Ontario residents
- Expert interviews
- Scenarios

Mobile Capacity



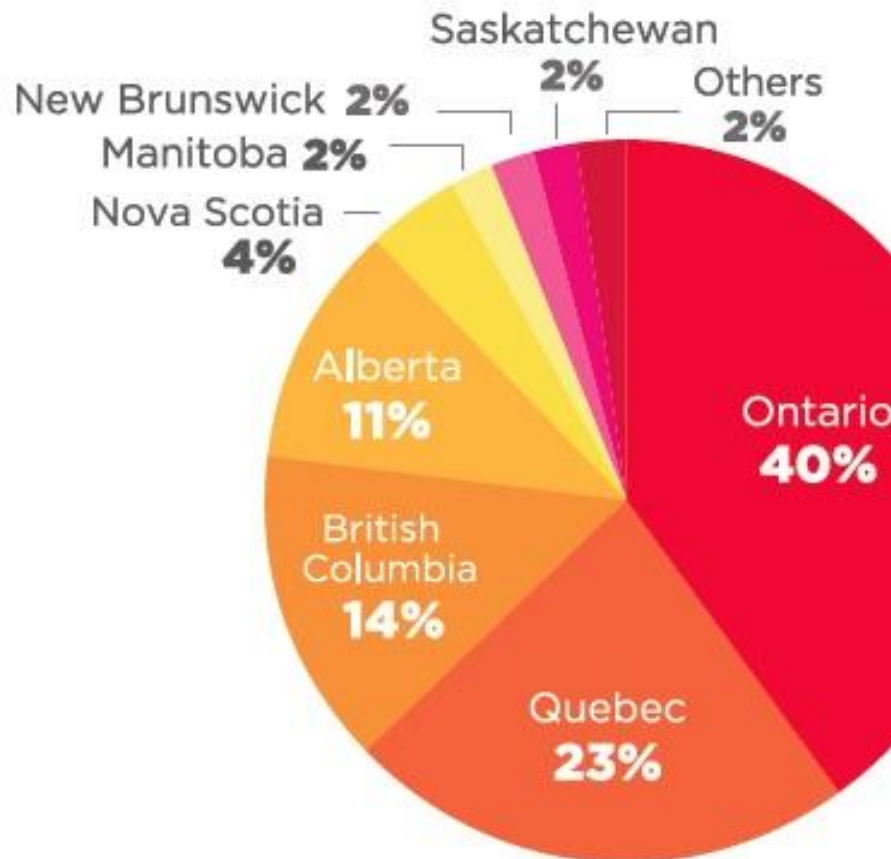
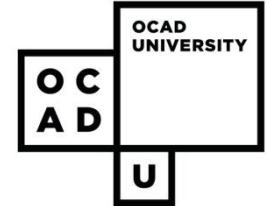
- 1) Ontario is a centre of **activity** for the mobile industry. It boasts a cluster of application developers that are succeeding on both the national level and globally, which has attracted **global firms** to Ontario, such as Google and Zynga.
- 2) Ontario is well **positioned** to be a leader in mobile commerce given its strengths in mobile technology, its large financial centre, and its large retail market.

Mobile Capacity

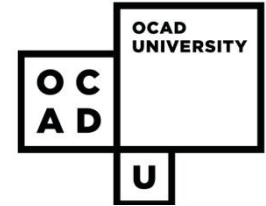


- 3) Ontario leads in **mobile related training** at universities and colleges from engineering to design – BC, AB, Quebec also bring capability.
- 4) Ontario is a world leader in the development of **mobile health** applications and devices for the global market.
- 5) Canada is a leader in mobile **academic research**.
Ontario researchers produce 50 per cent of our country's mobile research publications with over 3400 in the last ten years.
- 6) Ontario has history of successful **collaboration** between universities, government and industry.

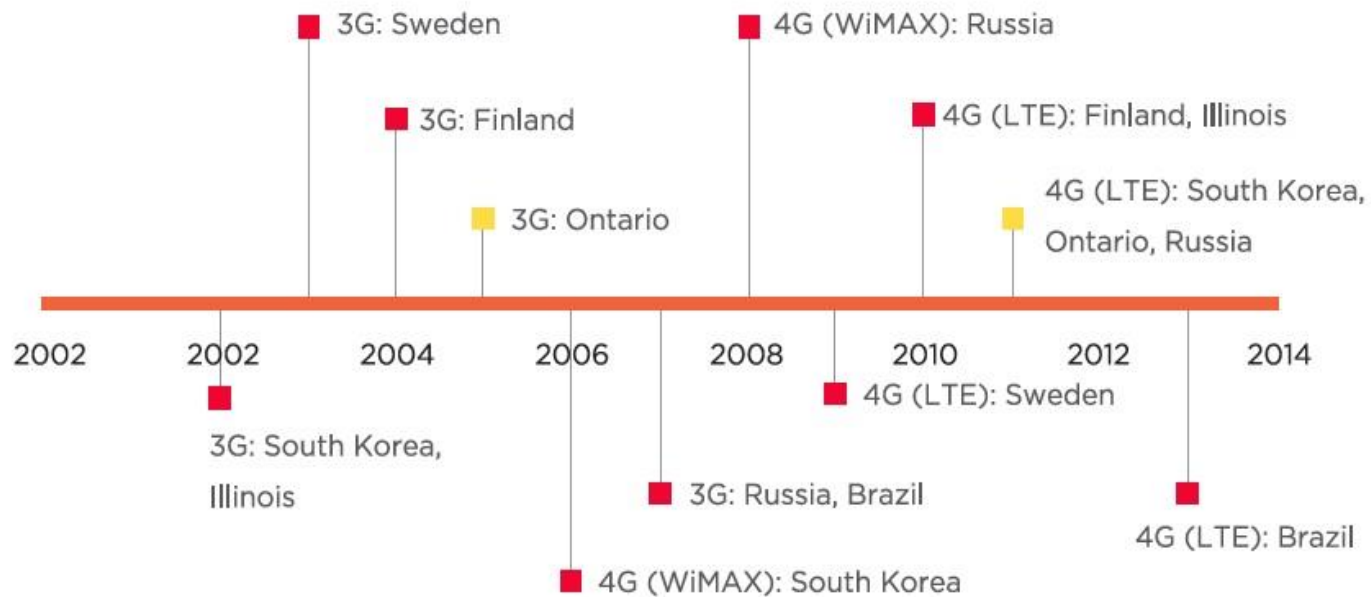
Distribution of Mobile Telecommunications Companies in Canada



Industry

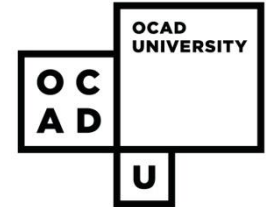


Infrastructure Development



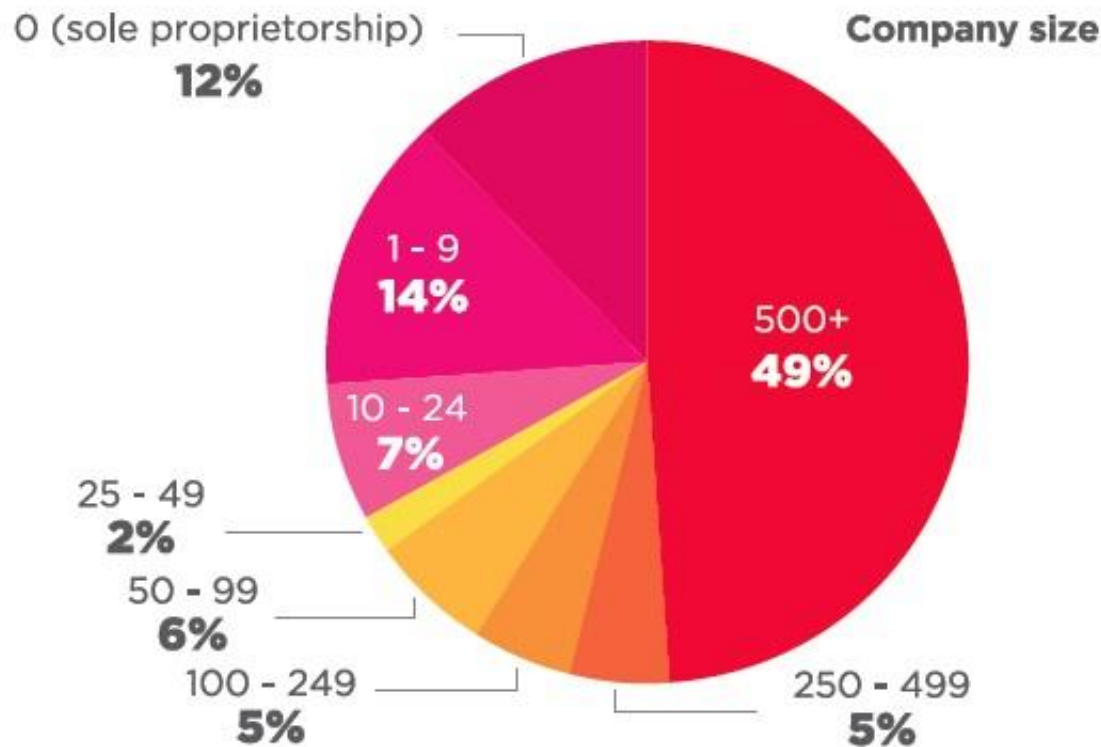
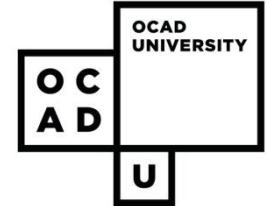


Key Findings: Mobile SME SWOT Analysis

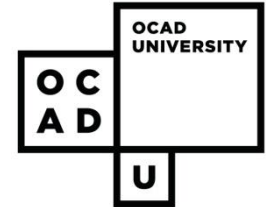


<p>STRENGTHS</p> <ul style="list-style-type: none"> GTA/Ontario is a hotbed for mobile Proactive and supportive public sector 	<p>WEAKNESSES</p> <ul style="list-style-type: none"> Recruiting and retaining talent Access to capital Mobile penetration Commercialization ability
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> Indian market Brazilian market Mobile commerce Public policy and support Global expansion 	<p>THREATS</p> <ul style="list-style-type: none"> Public policy and support Global expansion

Profile of Companies Surveyed (non mobile sector)

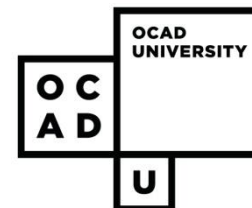


Priority use of mobility



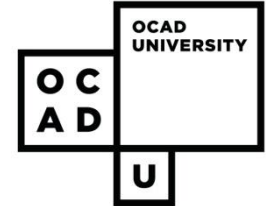
- Large companies prioritize **productivity** gains, while small and medium enterprises (SMEs) are more interested in the **innovation** that mobility can bring to their products.
- Industries have seen the advent of mobile technologies and believe that their trade associations are aware of the importance of the **“mobile turn”**.
- Industries do not know **how to find developers**. Need **match-making**.

Actions to Promote Mobile Industries



- Address cost of doing business – **tariffs**
- Trade associations create **bridges** between mobile sector and industries needing mobile services.
- **Dedicate** % of federal and new provincial venture funds to mobile.
- Provide funds from **spectrum auction** profits to support mobile and wireless industry innovation.
- Continue to invest in Canada's mobile **research** and incubation capacity.
- Government **procurement** of devices, applications and services.
- Enhance investment in **skills training** for mobile design and engineering.
- Sustain **tax credit** environment.

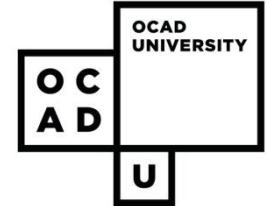
M-Government Delivery Models



- **Government to Citizen** (Policy Development, Decision Making; Information Services; Transactions)
- **Government to Businesses** (Information Services; Transactions; Support for Rural Businesses;
- **Government to Employees** (Tools, Training and Data Access; Improve Field Crew Performance)
- **Government to Government** (Improved Horizontal Connections between Agencies; Security, Emergency Management)



M-government opportunity

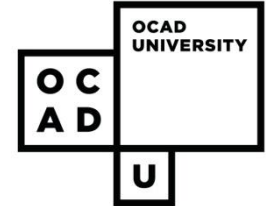


- Reorganization of work process - aligns improved service with cost savings and **productivity gains** – tablets and smart phones.
- Efficiency through **automatic data gathering**.
- Improves access to services for **remote** communities.
- Just in time **location aware** services.
- Public announcements and **security**.
- Use mobile interfaces to meet inclusion **legislation**.
- Creates **bottom-up** participation & has potential to empower and engage citizens.

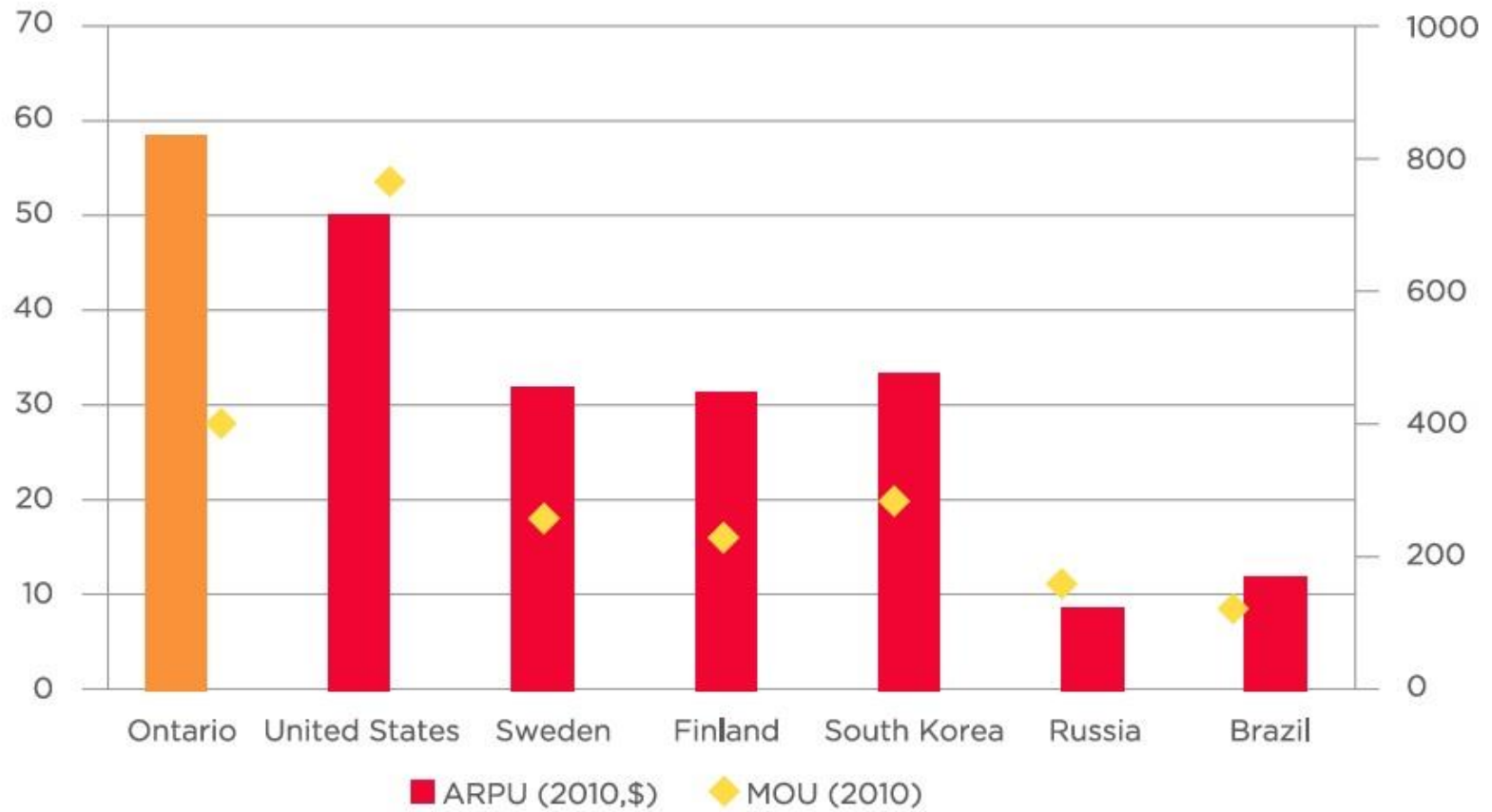
Visible Amsterdam (movement of crowds), Euro Beinat



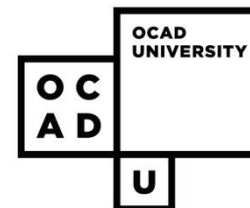
M-government solutions



- Integrate mobility in **provincial and federal efficiency planning** - move from physical service to mobile service without an e-service stage.
- Work with **private sector** to ensure residents can access mobile services – address overarching concerns about data rates.
- Consider **contracting out** components of services.
- **Open data** repositories that industry can build applications and services on top of.
- Establish enabling policies regarding **regulatory** questions such as **spectrum auctions**, privacy, investment in wireless infrastructure and costs of access.



Inclusion

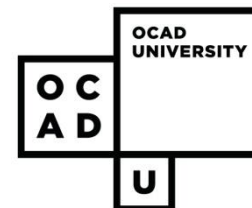


- Mobility has proven to be the “**jump over technology**” for inclusion in the economy, education, health care throughout the developing and advancing world.
- Ontario residents, no matter where they live – rural, Northern, on reserve, in underserved urban communities – or no matter who they are – seniors, recent immigrants, disabled, **Aboriginal** people would **benefit** from access to mobile broadband.



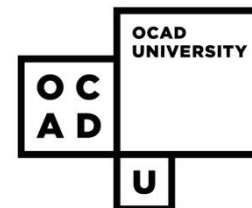


Inclusion solutions



- **Federal/provincial/private-sector** plan and investment to roll out high-speed mobile networks in rural and Northern areas of Canada/Ontario.
- Continue **provincial** initiatives like **Ontario's Rural Connections** Broadband Program – to extend connectivity across the province, **add mobile** component to program objectives.
- Use **“white spaces”** in wireless spectrum (portion of spectrum vacated by retirement of analog television) to provide wireless access to rural communities or low-income public-housing communities.

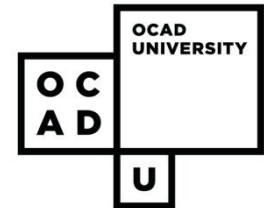
Inclusion Solutions



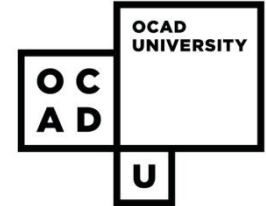
- Broadband and Wi-Fi community-owned network coverage of **Aboriginal** communities in the North with ROI through efficiencies in provision of remote healthcare and education.
- Encourage **competition** in service provision and **reduce foreign ownership** provisions.
- A **tax rebate** for mobile users below the poverty line.
- Ensure **accessibility standards** and **inclusive design** regulated in mobile industries.



CELEBRITY SPATDOWN CONTEST



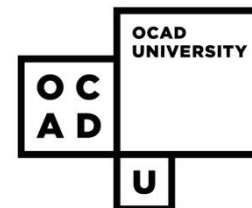
M-entertainment



- New opportunities to build Canada's already **powerful entertainment** industries through n-screen - adding multiple consumption channels and screen time.
- “SoLoMo”: social, local and mobile
- **Extension channel** for traditional media.
- **New markets** for advertising industries.
- **Developers** are industry sector in own right – between content producers and ICT.
- Build Ontario **tourism**.
- Leverages the “**app**” software and app-store model which has positioned Canadian players into global market.



M-entertainment solutions



- **Export-support programs** created by associations in partnership with government can help companies enter new or emerging markets.
- A significant **percentage of future spectrum-auction revenues** should be reinvested in the mobile and wireless sector.
- The Canadian Radio-television Telecommunications Commission (CRTC) continue to regulate **mergers and acquisitions**, with funding designated to the experimental portion of the CMF, with an explicit focus on mobile content and applications.
- Tax measures to retain companies in entertainment sector and encourage **venture** in Canada.
- Robust and secure **m-commerce** and **m-marketing** solutions.

M-commerce

- Purchases and **transactions via mobile** device – full range of financial services.
- **In-store** use of mobile devices to deliver information, transforms retail - enhancements and an approximation of the benefits of online shopping.

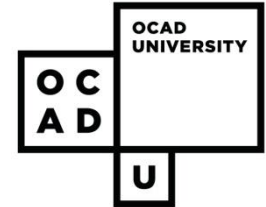


AD
IVERSITY



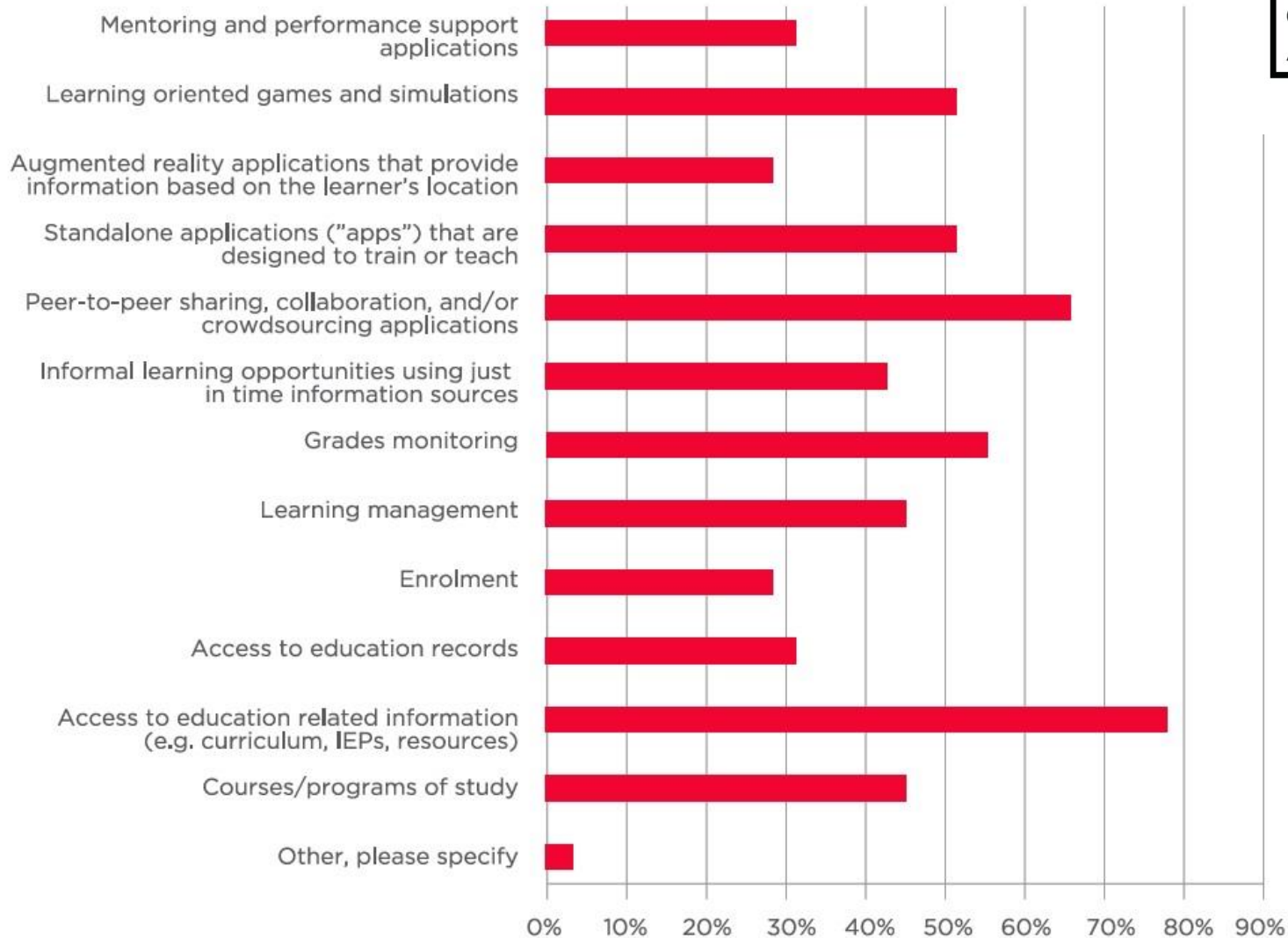
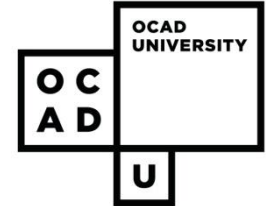


M-commerce solutions

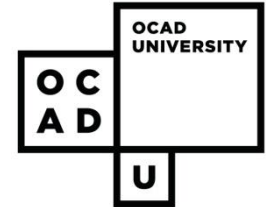


- Enhance **security** by educating developers and by practicing due diligence.
- Ensure that **consumer-protection legislation** is in place to protect residents' personal data.
- Banks and brands ally to create **m-commerce pilots** to help businesses and merchants navigate risk in adopting m-commerce.
- Collaboration between **ISPs** and **financial** institutions.
- **Government services pilot** mobile wallet and mobile quick checkout for licenses, tickets, etc.
- Ensure that **training** in place for engineers, designers in Canada to meet demand.

PSE - Consumer mobile expectations



M-learning

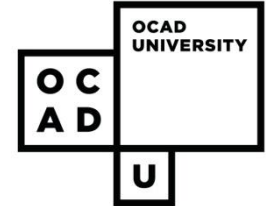


- Enables **24/7** continuous learning in and out of classroom.
- **Youth** are mobile users.
- **Lifelong** learning and training.
- **Workplace skills** development.
- Formal & informal.
- **Collaborative** and individual.
- Supports **remote learners** such as Aboriginal communities.
- **Personalized** content and access.
- **Location** aware.
- **Global** opportunity and disruption.



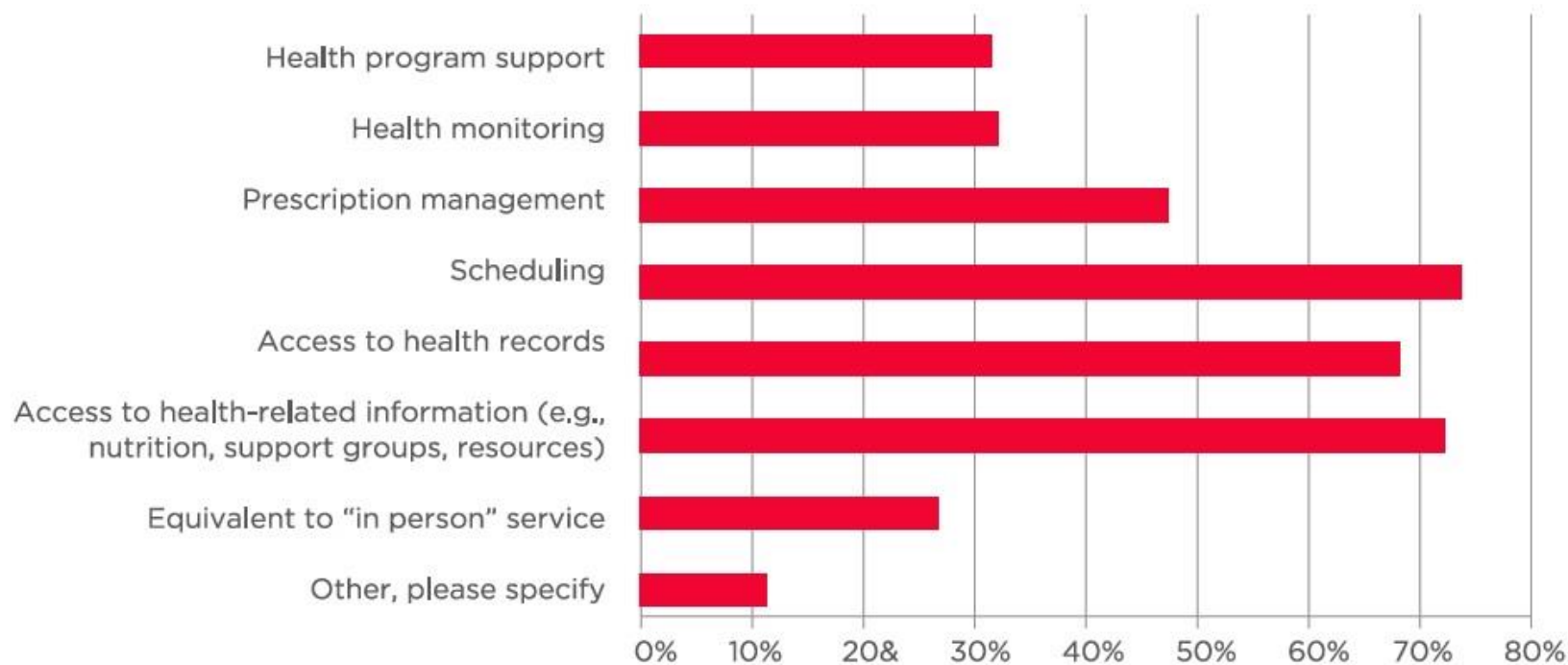


M-learning opportunity

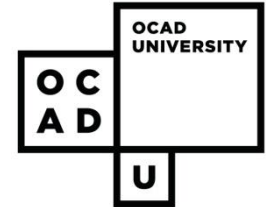


- Regional universities, colleges and m-learning industry can build **global** reach and presence through the delivery of m+eLearning.
- Enhance **retention** through services and mentorship.
- Productivity gains for institutions, teachers and learners.
- Create 21st century **labour force** skills.
- Address **cost** of fixed capital.
- Curriculum will develop through a **consortium** of educational publishers and mobile application developers.
- **Lifelong** learning and **just-in-time** training.

Health - Consumer mobile expectations



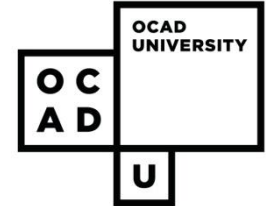
M-health



- The use of mobile devices, and sensors to **enable personalized healthcare**, paperless health documentation, 24/7 access to information, real-time monitoring and intervention, and remote care.
- Ideal platform to enable a move from acute-focussed care to **community and preventative care**.



M-health opportunities

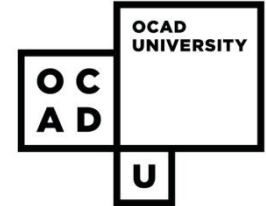


- **Electronic** and **mobile records** that follow the patient.
- Trusted health information in **cloud**-based system.
- **Health cards** will be part of the mobile wallet.
- Provide top tier expertise to **remote** locations.
- **Mobile caregivers** will respond just in time accessing centralized expertise.
- **Geo-location** information will enable individuals to pinpoint available services in closest area.
- **Integration** with cell phones and smart phones of health monitors, sensors and tools and their data.
- Applications will **manage** “**health traffic**” to clinics and emergency rooms to help reduce wait times.
- Health and wellness **coaching** and information for preventative care.

M-Health applications

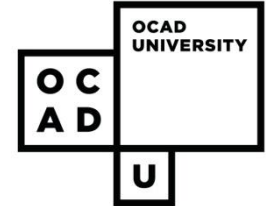


M-health solutions



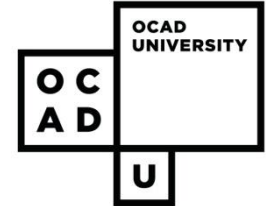
- Rollout **system wide** mobile solutions as successful large scale **pilots**, for e.g. applications that can help seniors stay independent longer.
- **Self-regulating** industry model with interoperability standards to ensure that wireless medical devices and other medical devices have the ability to communicate in a common “language”.
- Industry and government work together to establish regulatory policies and **best-practice guidelines** that will promote the use of mobile applications within the public health system.
- **Modify incentive models** through OHIP to reward mobile health solutions that promote prevention and community care over acute.

Quick Wins



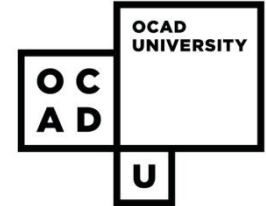
- Establish **Industry Advisory Committee/Cross-ministerial** committee to plan implementation.
- Engage with OPS Community Services cluster on **app development**.
- Create app to post hospital and clinic emergency **wait times**.
- Brand Ontario as a mobile **Centre of Excellence**.
- Prioritize mobile deployment as part of **PSE SMA** (Strategic Mandate Agreements).
- Sustain start-up friendly **tax regime**.

Overall Recommendations



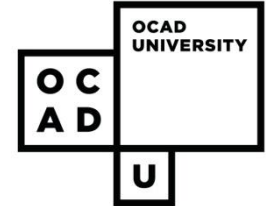
- 1. The Need for an Ontario/Canada Mobile Policy Framework**
- 2. A Mobile Canada Requires Ubiquity, Accessibility, Quality Infrastructure and Affordability**
- 3. Create Confidence in Mobile Services: Privacy, Security and Consumer Protection**
- 4. Increased Quality, Accessibility and Productivity in the Delivery of Health Care**
- 5. Increased Quality, Accessibility and Productivity in the Provision of K-12 Education**

Overall Recommendations



- 6. Increased Quality, Accessibility and Productivity in the Provision of Post-Secondary Education**
- 7. Increased Productivity and Quality in provision of Government Services**
- 8. Increased Productivity, Accessibility and Quality Across Canada's Non-Mobile Industries**
- 9. Job Development and Retention to Build a Strong Mobile Business Sector**
- 10. Citizen Engagement and Inclusion**

Research Team



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